

January 29, 2009

rating: hold s&p 500: 874

Royal Dutch Shell plc (RDS) Dividend Trend Beats Inflation

| Symbol | RDS-A | Ebitda Next Twelve Months ending 12/31/09 (US\$mm) | 39,200 | | | |
|--|---------|--|--------|--|--|--|
| Rating | Hold | North American Natural Gas/Ebitda (%) | 3 | | | |
| Price (US\$/sh) | 50.86 | Natural Gas and Oil Production/Ebitda (%) | 71 | | | |
| Pricing Date | 1/28/09 | Adjusted Reserves/Production NTM | 7.6 | | | |
| Shares (mm) | 3064 | EV/Ebitda | 5.2 | | | |
| Market Capitalization (US\$mm) | 156,000 | PV/Ebitda | 8.4 | | | |
| Debt (US\$mm) | 47,000 | Undeveloped Reserves (%) | 49 | | | |
| Enterprise Value (EV) (US\$mm) | 202,000 | Natural Gas and Oil Ebitda (US\$/boe) | 23.80 | | | |
| Present Value (PV) (US\$mm) | 328,000 | Present Value Proven Reserves(US\$/boe) | 20.00 | | | |
| Net Present Value (US\$/share) | 92 | Present Value Proven Reserves(US\$/mcfe) | 3.33 | | | |
| Debt/Present Value | 0.14 | Earnings Next Twelve Months (US\$/sh) | 4.45 | | | |
| McDep Ratio - EV/PV | 0.62 | Price/Earnings Next Twelve Months | 11 | | | |
| Dividend Yield (%/year) | 6.6 | Indicated Annual Dividend (US\$/sh) | 3.36 | | | |
| Note: Estimated cash flow and earnings tied to one-year futures prices for oil and natural gas. | | | | | | |
| Reported results may vary widely from estimates. Estimated present value per share revised only infrequently. | | | | | | |
| Estimated present value presumes a long-term price for oil of US\$75 a barrel and natural gas, \$10 a million btu. | | | | | | |
| For historical analysis of RDS since 2001 see www.mcdep.com/1rd.htm | | | | | | |

Summary and Recommendation

Estimated Net Present Value (NPV) of \$92 a share is more than 80% above stock price for low-debt, hold-rated **Royal Dutch Shell plc** (**RDSA**). Announced today, an expected 5% increase in the dividend in 2009 continues a tradition of beating inflation. As a result, we can look at the 6.6% dividend yield as a real return without counting the stock price appreciation implied by our analysis. Also released today, fourth quarter results displayed volume gains and downstream resilience thereby dampening the reduction in unlevered cash flow (Ebitda) driven by crude oil and natural gas prices (see table Next Twelve Months Operating and Financial Estimates). Our valuation capitalizes cash flow at unlevered multiples (PV/Ebitda) related to reserve life (Adjusted R/P) for natural gas and oil, and to an industry multiple for downstream. Latest calculations build to NPV concentrated 26% on natural gas, 45% on oil and 29% on downstream (see table Functional Cash Flow and Present Value). Pointing to expected oil price recovery, futures prices for the next six years averaged US\$62 a barrel recently (see charts Six-Year Commodity Price Meter and Six-Year and One-Year Natural Gas and Oil Futures).

Kurt H. Wulff, CFA



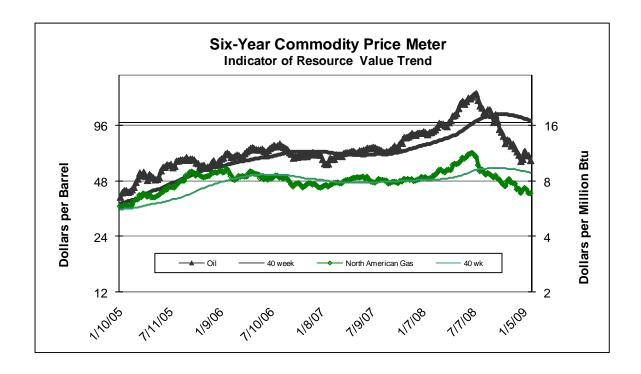
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| Royal Dutch/Shell | | | | | | | | | |
|----------------------------|----------|------------|------------|-------------|-------------|----------|---------|----------|----------|
| | Nex | t Twelve M | onths Oper | ating and I | inancial Es | stimates | | | |
| | | | | | | | | | Next |
| | | | | | | | | | Twelve |
| | Q4 | Q3 | Q4 | Year | QlE | Q2E | Q3E | Q4E | Months |
| | 12/31/07 | 9/30/08 | 12/31/08 | 2008 | 3/31/09 | 6/30/09 | 9/30/09 | 12/31/09 | 12/31/09 |
| Volume | | | | | | | | | |
| Natural Gas (mmcfd) | | | | | | | | | |
| U.S. | 1,138 | 942 | 1,071 | 1,053 | 1,071 | 1,071 | 1,071 | 1,071 | 1,071 |
| Overseas (or Int'l) | 8,047 | 6,265 | 8,460 | 7,516 | 8,650 | 6,693 | 6,265 | 8,460 | 7,513 |
| Total | 9,185 | 7,207 | 9,531 | 8,569 | 9,721 | 7,764 | 7,336 | 9,531 | 8,584 |
| Days | 92 | 92 | 92 | 366 | 90 | 91 | 92 | 92 | 365 |
| Oil (mbd) | 1,853 | 1,689 | 1,772 | 1,771 | 1,772 | 1,772 | 1,772 | 1,772 | 1,772 |
| Total gas & oil (mbd) | 3,384 | 2,890 | 3,361 | 3,199 | 3,392 | 3,066 | 2,995 | 3,361 | 3,203 |
| Price | | | | | | | | | |
| Natural gas (\$/mcf) | | | | | | | | | |
| Henry Hub (\$/mmbtu) | 6.97 | 10.25 | 6.95 | 9.04 | 5.03 | 4.62 | 4.93 | 5.73 | 5.08 |
| U.S. | 7.45 | 10.82 | 6.37 | 9.62 | 4.60 | 4.92 | 5.25 | 6.10 | 5.22 |
| Overseas (or Int'l) | 5.79 | 6.16 | 6.85 | 6.44 | 6.14 | 6.55 | 6.16 | 6.85 | 6.44 |
| Total | 6.00 | 6.77 | 6.80 | 6.83 | 5.97 | 6.32 | 6.03 | 6.77 | 6.29 |
| Oil (\$/bbl) | | | | | | | | | |
| WTI Cushing | 90.67 | 117.99 | 58.45 | 99.59 | 44.74 | 49.86 | 52.65 | 54.65 | 50.48 |
| Worldwide | 82.62 | 111.30 | 57.14 | 92.49 | 43.74 | 48.74 | 51.48 | 53.43 | 49.38 |
| Total gas & oil (\$/bbl) | 61.53 | 81.93 | 49.42 | 69.49 | 39.95 | 44.18 | 45.22 | 47.37 | 44.17 |
| NY Harbor 3-2-1 (\$/bbl) | 8.19 | 11.84 | 5.10 | 9.86 | 7.57 | 7.78 | 6.23 | 3.44 | 6.26 |
| Revenue (\$mm) | | | | | | | | | |
| Natural Gas | | | | | | | | | |
| U.S. | 780 | 938 | 628 | 3,708 | 444 | 479 | 517 | 601 | 2,041 |
| Overseas (or Int'l) | 4,290 | 3,551 | 5,335 | 17,705 | 4,777 | 3,988 | 3,551 | 5,335 | 17,652 |
| Total | 5,070 | 4,489 | 5,963 | 21,413 | 5,221 | 4,468 | 4,068 | 5,936 | 19,693 |
| Oil | 14,084 | 17,295 | 9,315 | 59,945 | 6,975 | 7,860 | 8,392 | 8,710 | 31,937 |
| Other | 87,548 | 109,783 | 65,795 | 377,003 | 65,795 | 65,795 | 65,795 | 65,795 | 263,182 |
| Total | 106,703 | 131,567 | 81,073 | 458,361 | 77,992 | 78,123 | 78,255 | 80,441 | 314,811 |
| Expense | 93,476 | 115,094 | 70,423 | 398,165 | 68,672 | 68,391 | 68,565 | 70,027 | 275,655 |
| Ebitda (\$mm) | 74, | , | , | | 00,0.2 | 00,07 | , | , | |
| Exploration and Production | 9,606 | 10,869 | 6,583 | 41,212 | 6,586 | 6,657 | 6,728 | 7,909 | 27,880 |
| Other | 3,622 | 5,604 | 4,067 | 18,984 | 2,734 | 3,075 | 2,961 | 2,506 | 11,276 |
| Total Ebitda | 13,227 | 16,473 | 10,650 | 60,196 | 9,320 | 9,732 | 9,690 | 10,415 | 39,156 |
| Exploration | 382 | 538 | 778 | 2,049 | 778 | 600 | 600 | 600 | 2,578 |
| Deprec., Deplet., & Amort. | 3,840 | 3,387 | 3,684 | 13,656 | 3,684 | 3,684 | 3,684 | 3,684 | 14,736 |
| Other non cash | (1,482) | 2,207 | 2,001 | - | 2,001 | 2,001 | 2,001 | 2,001 | |
| Ebit | 10,487 | 12,548 | 6,188 | 44,491 | 4,858 | 5,448 | 5,406 | 6,131 | 21,842 |
| Interest | 200 | 178 | 215 | 862 | 215 | 215 | 215 | 215 | 859 |
| Ebt | 10.287 | 12,370 | 5,974 | 43,629 | 4,643 | 5,233 | 5,191 | 5,916 | 20,983 |
| Income Tax | 3,600 | 4,329 | 2,091 | 15,270 | 1,625 | 1,832 | 1,817 | 2.071 | 7,344 |
| Net Income (\$mm) | 2,000 | .,527 | 2,071 | | 1,023 | 1,002 | 1,017 | _,071 | .,017 |
| Exploration and Production | 4,140 | 5,272 | 2,377 | 19,241 | | | | | |
| Other | 1,731 | 2,931 | 1.854 | 9,472 | | | | | |
| Unallocated | 815 | (163) | (348) | (354) | | | | | |
| Total | 6,686 | 8,040 | 3,883 | 28,359 | 3,018 | 3,402 | 3,374 | 3,845 | 13,639 |
| Shares (millions) | 3,125 | 3,080 | 3,064 | 3,089 | 3,064 | 3,064 | 3,064 | 3,064 | 3,064 |
| Per share (\$) | 2.14 | 2.61 | 1.27 | 9.18 | 0.99 | 1.11 | 1.10 | 1.25 | 4.45 |
| Ebitda Margin (E&P) | 50% | 50% | 43% | 51% | 54% | 54% | 54% | 54% | 54% |
| Tax Rate | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% | 35% |
| I an Nate | 33% | 33% | 33% | 33 70 | 33% | 33% | 33% | 33% | 33 70 |



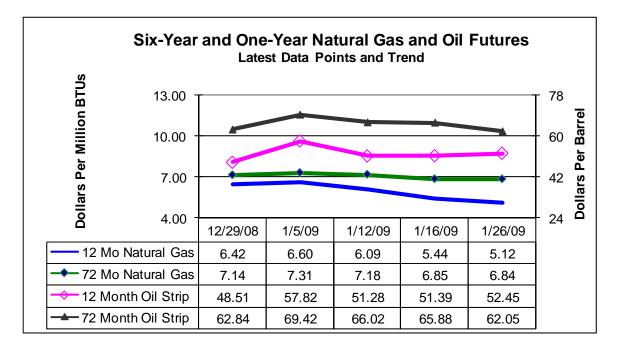
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| Royal Dutch Shell plc | | | | | | | | | |
|---|------------|------------|---------------|----------|---------|--|--|--|--|
| Functional Cash Flow and Present Value | | | | | | | | | |
| | | | | Present | | | | | |
| 1 | NTM Ebitda | Adjusted | PV/ | Value | | | | | |
| | (US\$mm) | <u>R/P</u> | <u>Ebitda</u> | (US\$mm) | | | | | |
| North American Natural Gas | 1,100 | 4.9 | 8.2 | 9,000 | 3% | | | | |
| Rest of World Natural Gas | 9,530 | 10.3 | 8.1 | 77,000 | 23% | | | | |
| Oil | 17,250 | 5.9 | 8.5 | 146,000 | 45% | | | | |
| Downstream | 11,280 | | 8.5 | 96,000 | 29% | | | | |
| | 39,160 | 7.6 | 8.4 | 328,000 | 100% | | | | |
| Debt (US\$mm) | | | | | 46,000 | | | | |
| Net Present Value (US\$mm) | | | | | 282,000 | | | | |
| Shares (mm) | | | | | 3,064 | | | | |
| Net Present Value - Standard Estimate (US\$/sh) | | | | | | | | | |
| NPV Approximation by Cash Flow Multiple Depending on Reserve Life (US\$/sh) | | | | | | | | | |





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