# Encore Acquisition Company Long Life, Low Stock Price

Symbol	EAC	Ebitda Next Twelve Months ending 12/31/06 (US\$mm)	484
Rating	Buy	North American Natural Gas/Ebitda (%)	33
Price (\$/sh)	34.66	Natural Gas and Oil Production/Ebitda (%)	100
Pricing Date	1/27/06	Adjusted Reserves/Production NTM	14.3
Shares (mm)	50	EV/Ebitda	4.9
Market Capitalization (\$mm)	1,720	PV/Ebitda	6.5
Debt (\$mm)	670	Undeveloped Reserves (%)	29
Enterprise Value (EV) (\$mm)	2,390	Natural Gas and Oil Ebitda (\$/boe)	43.20
Present Value (PV) (\$mm)	3,150	Present Value Proven Reserves(\$/boe)	16.80
Net Present Value (\$/share)	50	Present Value Proven Reserves(\$/mcfe)	2.80
Debt/Present Value	0.21	Earnings Next Twelve Months (US\$/sh)	3.35
McDep Ratio - EV/PV	0.76	Price/Earnings Next Twelve Months	10
Dividend Yield (%/year)	0.0	Indicated Annual Dividend (US\$/sh)	0.00
Note: Estimated and flow or	d comince tied to a	na year futures prices for ail and natural gas	

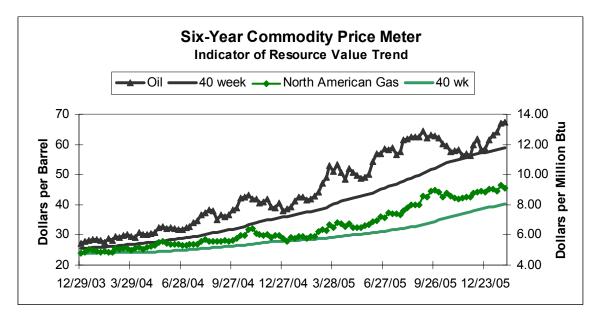
Note: Estimated cash flow and earnings tied to one-year futures prices for oil and natural gas. Reported results may vary widely from estimates. Estimated present value per share revised only infrequently.

#### **Summary and Recommendation**

With a few more weeks before fourth quarter results are reported buy-recommended **Encore Acquisition (EAC)** offers 44% appreciation potential to estimated net present value of \$50 a share that presumes a long-term oil price of \$50 a barrel. Futures investors price Light, Sweet Crude Oil at \$67 a barrel for the next six years. Among independent producer peers, EAC's near lowest McDep Ratio suggests that investors may not be giving the stock as much credit for long life as might be justified. Adjusted reserve life at 14.3 years is the highest in our large cap and small cap independent group. The value of the company is more concentrated on oil, 75%, than on natural gas. Enhanced recovery underway on a large oil field in Montana and North Dakota has the potential to double company reserves. Chairman Jon Brumley is one of investors' favorite long-term money makers in oil and gas.

#### McDep Ratio Relates Oil Price to Opportunity

A McDep Ratio below 1.0 tells us that EAC's market cap and debt, or enterprise value, is less than the estimated present value of its energy resources. The estimate has been increasing with six-year oil futures. Futures price momentum has been positive for more than three years as the current quote stays above the 40-week average (see chart <u>Six-Year Commodity Price Meter</u>). Six-year oil has tripled in the four years we have been calculating it on a weekly basis. We do not need further gains in oil price to make money in buy recommendations. Yet our vision of \$150 oil in 2010 implies additional scope to exceed common expectations. Meanwhile the McDep Ratio for EAC appears low among peers (see table <u>Rank by McDep Ratio</u>).



## Rank by McDep Ratio: Market Cap and Debt to Present Value

			Price			Net		
			(\$/sh)		Market	Present	Debt/	
	Symbol	!/	27 <b>-</b> Jan	Shares	Cap	Value	Present	McDep
		Rating	2006	(mm)	(\$mm)	(\$/sh)	Value	Ratio
Independent Natural Gas and Oil	I - Large Cap and Mid Cap							
CNOOC Limited (29%)	CEO	В	85.23	119	10,160	84.00	0.00	1.01
XTO Energy Inc.	XTO	В	47.99	370	17,760	48.00	0.20	1.00
Encana Corporation	ECA	В	47.11	876	41,300	51.00	0.20	0.94
Burlington Resources	BR	В	91.63	378	34,700	115.00	-	0.80
Devon Energy Corporation	DVN	В	65.46	454	29,700	86.00	0.15	0.80
Anadarko Petroleum Corp.	APC	В	107.14	238	25,500	140.00	0.12	0.79
Occidental Petroleum Corp.	OXY	В	91.21	432	39,400	120.00	0.12	0.79
Total or Media	ın				199,000		0.12	0.80
Independent Natural Gas and Oil	- Small C	ap						
Berry Petroleum Company	BRY	В	75.24	23	1,690	65.00	0.11	1.14
Energy Partners Ltd.	EPL	В	27.61	41	1,130	38.00	0.19	0.78
Encore Acquisition Company	EAC	В	34.66	50	1,720	50.00	0.21	0.76
Cimarex Energy Company	XEC	В	45.11	85	3,830	64.00	0.11	0.74
Total or Media	ın				8,400		0.15	0.77

#### Low Cash Flow Multiple

Unlevered cash flow multiples in single digits attest to low valuation (see table <u>Rank by</u> <u>EV/Ebitda</u>). Cash flow estimated for the next twelve months, Ebitda NTM, reflects latest futures prices. Reserve life is measured as adjusted reserves divided by next twelve months production. EAC's adjusted reserve life index of 14.3 years is the highest of peers. Just as long-life ought to be worth a higher cash flow multiple, EAC's unlevered multiple, EV/Ebitda, is near the highest, but could be higher, we believe.

Independent Natural Gas and Oil - J		Rating	Price (\$/sh) 27-Jan 2006 d Can	Adjstd Resrvs/ Prod NTM	PV/ Ebitda NTM	EV/ Ebitda NTM	P/E NTM	Divd or Distrib NTM (%)
XTO Energy Inc.	XTO	B	47.99	10.8	6.6	6.6	12	0.4
Encana Corporation	ECA	B	47.11	7.1	5.8	5.4	11	0.6
Anadarko Petroleum Corp.	APC	в	107.14	12.5	6.4	5.1	10	0.7
CNOOC Limited (29%)	CEO	В	85.23	9.2	5.0	5.1	9	2.7
Occidental Petroleum Corp.	OXY	в	91.21	11.3	5.7	4.5	8	1.6
Devon Energy Corporation	DVN	в	65.46	7.8	5.0	4.0	7	0.5
Burlington Resources	BR	в	91.63	-	-	-	-	-
Med	ian			9.2	5.7	5.1	9	0.6
Independent Natural Gas and Oil - S	Small Cap							
Berry Petroleum Company	BRY	В	75.24	10.1	5.1	5.8	11	0.8
Encore Acquisition Company	EAC	В	34.66	14.3	6.5	4.9	10	-
Cimarex Energy Company	XEC	В	45.11	7.4	4.9	3.6	7	-
Energy Partners Ltd.	EPL	В	27.61	5.7	4.4	3.4	10	-
Med	ian			8.8	5.0	4.3	10	-

#### Rank by EV/Ebitda: Enterprise Value to Earnings Before Interest, Tax, Deprec.

#### **Concentrated on Oil**

Each oil and gas stock has its own unique mix of energy resources (see table <u>Business Segments</u>). EAC's concentration on oil is unusual as most independent producers are concentrated on natural gas. Stocks respond to near-term developments differently depending in part on concentration of the underlying businesses. We recommend both oil exposure and natural gas exposure in a portfolio of oil and gas investments.

#### Home Country and Business Segments

	Symbo	l/ Rating	Non- U.S. Domicile	North Amer. Natural Gas (%)	Rest of World Natural Gas (%)	Oil Prod'n (%)	Down- stream (%)	Total Present Value (US\$mm)
Independent Natural Gas and		-		( )	(, 0)	(, )	(, •)	(0.5¢1111)
Occidental Petroleum Corp.	OXY	B		14	1	75	11	59,000
Encana Corporation	ECA	В	Canada	83	-	17	-	55,600
Devon Energy Corporation	DVN	В		64	-	36	-	46,000
Anadarko Petroleum Corp.	APC	В		60	-	40	-	37,700
CNOOC Limited	CEO	В	China	-	12	88	-	34,600
XTO Energy Inc.	XTO	В		83	-	17	-	22,100
Burlington Resources	BR	В						
Mediar	1			62	-	38	-	255,000
Independent Natural Gas and	Oil - Sm	all Cap						
Cimarex Energy Company	XEC	В		71	-	29	-	6,080
Encore Acquisition Company	EAC	В		25	-	75	-	3,150
Berry Petroleum Company	BRY	В		15	-	85	-	1,950
Energy Partners Ltd.	EPL	В		54	-	46	-	1,930
Median				40	-	60	-	13,110

#### **Correlation Verifies Present Value in Real Time**

Our underlying quantitative method for estimating present value projects cash flows years into the future and brings them to the present by applying a real discount rate, currently 7% a year. Around that traditional discounted cash flow analysis (DCF) we deal with uncertainty on a qualitative basis. "Option value" to us, for example, is "upside potential". After awhile DCF analyses fall into a pattern where differences among companies depend mostly on first year cash flow and reserve life. Meanwhile input information is continually changing as companies make new disclosures, each on a different day or at a different hour and commodity prices fluctuate. We aggregate latest information into a correlation analysis that determines a real-time present value approximation. When that approximation deviates too much from our steady, official estimate of present value and we cannot justify the difference with company-specific explanation, we change the official estimate. Net present value indicated by the current correlation is about \$8 a share higher than our ongoing standard estimate for the company (see table Functional Cash Flow and Present Value).

## Encore Acquisition Company Functional Cash Flow and Present Value

		4 1 1	/עת	Present					
	NTM Ebitda	Adjusted	PV/	Value					
	<u>(US\$mm)</u>	<u>R/P</u>	<u>Ebitda</u>	<u>(US\$mm)</u>					
			- 0		• • • • •				
North American Natural Gas	161	8.8	5.0	800	25%				
Oil	324	17.6	7.3	2,350	75%				
	484	14.3	6.5	3,150	100%				
Debt (US\$mm)					670				
Net Present Value (US\$mm)									
Shares (mm)									
Net Present Value - Standard Est	timate (US\$/sh)				50				
Net Present Value - Approximati	on by Correlation	n (US\$/sh)			58				

#### Futures Prices and Company Disclosures Propel Estimated Cash Flow by Quarter

Cash flow for the next year is projected from a base through the latest reported quarter (see table <u>Next Twelve Months Operating and Financial Estimates</u>). Company disclosures provide the clues for future volumes and costs as well as geographic and quality differences in price. Futures prices from the New York Mercantile Exchange determine industry benchmarks for the next year in our model.

Kurt H. Wulff, CFA

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# McDep Associates Independent Stock Idea

January 30, 2006

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$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$		04	03	O4E	Year	OIE	O2E	O3E	O4E	Months
Volume   Natural Gas (mmcfd)   46.7   59.7   70.0   58.4   70.0   70.				~	2005E	-	~	-	~	12/31/06
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Volume									
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Natural Gas (mmcfd)	46.7	59.7	70.0	58.4	70.0	70.0	70.0	70.0	70.0
Total (mbd)   26.1   28.2   30.3   28.4   31.3   31.3   30.2   30.3   30.7     Price     Henry Hub (\$/mmbtu)   0.41   0.09   2.00   0.42   0.66   0.61   0.63   0.07   0.655     EAC (\$/mct)   6.69   8.47   11.00   8.23   8.80   8.14   8.40   9.35   8.67     WTI Cushing (\$/bbl)   48.31   62.52   60.02   56.31   67.11   68.97   69.80   70.12   69.00     Differential   4.46   4.43   4.25   4.81   4.25   4.80   64.86   65.15   64.10     Total (\$/bbl)   42.74   55.53   59.76   51.50   62.36   64.09   64.86   65.15   64.10     Total (\$/bbl)   42.74   55.53   59.71   50.75   52.7   54   60   222     Oil   74   98   95   350   110   114   110   111   446     Total	Oil (mbd)	18.32	18.26	18.6	18.62	19.6	19.6	18.5	18.6	19.07
$\begin{array}{c c c c c c c c c c c c c c c c c c c $		26.1	28.2	30.3	28.4	31.3	31.3	30.2	30.3	30.7
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Price									
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	Henry Hub (\$/mmbtu)	7.10	8.56	13.00	8.65	9.45	8.75	9.02	10.05	9.32
WTI Cushing (\$/bbi)   48.31   62.52   60.02   56.31   67.11   68.97   69.80   70.12   69.00     Differential   4.46   4.43   4.25   4.81   4.25   4.89   4.95   4.97   4.90     EAC (\$/bbi)   43.85   58.09   55.76   51.50   62.36   64.09   64.86   65.15   64.10     Total (\$/bbi)   42.74   55.53   59.71   50.77   58.79   58.41   59.26   61.67   59.52     Revenue (\$mm)	Differential (\$/mmbtu)	0.41	0.09	2.00	0.42	0.66	0.61	0.63	0.70	0.65
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	EAC (\$/mcf)	6.69	8.47	11.00	8.23	8.80	8.14	8.40	9.35	8.67
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	WTI Cushing (\$/bbl)	48.31	62.52	60.02	56.31	67.11	68.97	69.80	70.12	69.00
Total (\$/bbl)   42.74   55.53   59.71   50.77   58.79   58.41   59.26   61.67   59.52     Revenue (\$mm)   Natural Gas   29   46   71   175   55   52   54   60   222     Oil   74   98   95   350   110   114   110   111   446     Total   103   144   166   525   165   166   164   172   668     Expense     13   18   22   71   23   23   22   22   90     Production taxes   9   13   18   22   71   23   23   22   22   90     General and administrative   5   7   8   29   8   9   8   8   34     Total   28   37   46   146   46   45   46   184     Ebitda   75   107   121   379	Differential	4.46	4.43	4.25	4.81		4.89	4.95	4.97	4.90
Revenue (Smm)   Natural Gas   29   46   71   175   55   52   54   60   222     Oil   74   98   95   350   110   114   110   111   446     Total   103   144   166   525   165   166   164   172   668     Expense   Ease operating   13   18   22   71   23   23   22   22   90     General and administrative   5   7   8   29   8   9   8   8   34     Total   28   37   46   146   46   46   46   184     Ebital   75   107   121   379   120   120   119   126   484     Exploration   2   5   5   16   5   5   5   19   Deprec., Deplet., & Amort.   15   24   28   88   28   28   28   112	EAC (\$/bbl)	43.85	58.09	55.76	51.50	62.36	64.09	64.86	65.15	64.10
Natural Gas   29   46   71   175   55   52   54   60   222     Oil   74   98   95   350   110   114   110   111   446     Total   103   144   166   525   165   166   164   172   668     Expense   Ease operating   13   18   22   71   23   23   22   22   90     Production taxes   9   13   18   22   71   23   23   22   22   90     Production taxes   9   13   18   22   71   23   23   22   22   90     General and administrative   5   7   8   29   8   9   8   8   34     Total   28   37   46   146   46   45   46   184     Ebita   75   107   121   379   120   121	· · · · · · · · · · · · · · · · · · ·	42.74	55.53	59.71	50.77	58.79	58.41	59.26	61.67	59.52
Oil 74 98 95 350 110 114 110 111 446   Total 103 144 166 525 165 166 164 172 668   Expense	Revenue (\$mm)									
Total   103   144   166   525   165   166   164   172   668     Expense   I   13   18   22   71   23   23   22   22   90     Production taxes   9   13   15   46   15   15   15   15   60     General and administrative   5   7   8   29   8   9   8   8   34     Total   28   37   46   146   46   46   45   46   184     Ebitda   75   107   121   379   120   120   119   126   484     Exploration   2   5   5   16   5   5   5   19     Deprec., Deplet., & Amort.   15   24   28   88   28   28   28   112     Hedging and other   11   27   25   77   21   20   21   22   88 <td>· /</td> <td>29</td> <td>46</td> <td>71</td> <td>175</td> <td>55</td> <td>52</td> <td>54</td> <td>60</td> <td>222</td>	· /	29	46	71	175	55	52	54	60	222
Total   103   144   166   525   165   166   164   172   668     Expense   I   13   18   22   71   23   23   22   22   90     Production taxes   9   13   15   46   15   15   15   15   60     General and administrative   5   7   8   29   8   9   8   8   34     Total   28   37   46   146   46   46   45   46   184     Ebitda   75   107   121   379   120   120   119   126   484     Exploration   2   5   5   16   5   5   5   19     Deprec., Deplet., & Amort.   15   24   28   88   28   28   28   112     Hedging and other   11   27   25   77   21   20   21   22   88 <td>Oil</td> <td>74</td> <td>98</td> <td>95</td> <td>350</td> <td>110</td> <td>114</td> <td>110</td> <td>111</td> <td>446</td>	Oil	74	98	95	350	110	114	110	111	446
Lease operating131822712323222290Production taxes91315461515151560General and administrative57829898834Total28374614646464546184Ebita75107121379120120119126484Exploration2551655519Deprec., Deplet., & Amort.1524288828282828112Hedging and other112725772120212284Ebit47516820371717175288Interest79932988833Ebt40435917162636367256Income Tax14921542222222489Net Income (Snm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)49505050505050505050Lease operating (\$/bbl)5.586.908.00 <td< td=""><td>Total</td><td>103</td><td></td><td></td><td></td><td></td><td>166</td><td>164</td><td>172</td><td>668</td></td<>	Total	103					166	164	172	668
Lease operating131822712323222290Production taxes91315461515151560General and administrative57829898834Total28374614646464546184Ebita75107121379120120119126484Exploration2551655519Deprec., Deplet., & Amort.1524288828282828112Hedging and other112725772120212284Ebit47516820371717175288Interest79932988833Ebt40435917162636367256Income Tax14921542222222489Net Income (Snm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)49505050505050505050Lease operating (\$/bbl)5.586.908.00 <td< td=""><td>Expense</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Expense									
Production taxes 9 13 15 46 15 15 15 15 15 60   General and administrative 5 7 8 29 8 9 8 8 34   Total 28 37 46 146 46 46 45 46 184   Ebitda 75 107 121 379 120 120 119 126 484   Exploration 2 5 5 16 5 5 5 19   Deprec., Deplet., & Amort. 15 24 28 88 28 28 28 28 112   Hedging and other 11 27 25 77 21 20 21 22 84   Ebit 47 51 68 203 71 71 71 75 288   Interest 7 9 9 32 9 8 8 33   Ebit 40 43 59 171 62 63 63 6	-	13	18	22	71	23	23	22	22	90
Total28374614646464546184Ebitda75107121379120120119126484Exploration25516555519Deprec., Deplet., & Amort.1524288828282828112Hedging and other112725772120212284Ebit47516820371717175288Interest79932988833Ebt40435917162636367256Income Tax14921542222222489Net Income (\$mm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.09.09.0Deprec., D,& A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.0010.00<	1 0	9	13	15	46	15	15	15	15	60
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Exploration2551655519Deprec., Deplet., & Amort.152428882828282828112Hedging and other112725772120212284Ebit47516820371717175288Interest79932988833Ebt40435917162636367256Income Tax14921542222222489Net Income (\$mm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.09.09.0General and admin (\$/bbl)2.202.523.002.793.003.003.003.003.00Deprec., D,& A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72	Total	28	37	46	146		46		46	184
Deprec., Deplet., & Amort.152428882828282828112Hedging and other112725772120212284Ebit47516820371717175288Interest79932988833Ebt40435917162636367256Income Tax14921542222222489Net Income (\$mm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.09.09.0General and admin (\$/bbl)2.202.523.002.793.003.003.003.003.00Deprec., D,& A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72%73%73%	Ebitda	75	107	121	379	120	120	119	126	484
Hedging and other112725772120212284Ebit4751682037171717175288Interest79932988833Ebt40435917162636367256Income Tax14921542222222489Net Income (\$mm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.09.09.0Depree., D,& A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72%72%73%73%	Exploration	2	5	5	16	5	5	5	5	19
Hedging and other112725772120212284Ebit47516820371717175288Interest79932988833Ebt40435917162636367256Income Tax14921542222222489Net Income (\$mm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)49505050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.008.008.008.008.003.00 <t< td=""><td>Deprec., Deplet., &amp; Amort.</td><td>15</td><td>24</td><td>28</td><td>88</td><td>28</td><td>28</td><td>28</td><td>28</td><td>112</td></t<>	Deprec., Deplet., & Amort.	15	24	28	88	28	28	28	28	112
Interest79932988833Ebt40435917162636367256Income Tax14921542222222489Net Income (\$mm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.09.0General and admin (\$/bbl)2.202.523.002.793.003.003.003.003.00Deprec., D, & A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72%73%73%		11	27	25	77	21	20	21	22	84
Ebt40435917162636367256Income Tax14921542222222489Net Income (\$mm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.09.0General and admin (\$/bbl)2.202.523.002.793.003.003.003.003.00Deprec., D, & A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72%73%73%	Ebit	47	51	68	203	71	71	71	75	288
Income Tax14921542222222489Net Income (\$mm)26333811740414144166Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.0General and admin (\$/bbl)2.202.523.002.793.003.003.003.00Depree., D,& A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72%73%73%	Interest	7	9	9	32	9	8	8	8	33
Net Income (\$mm)   26   33   38   117   40   41   41   44   166     Per Share (\$)   0.53   0.67   0.78   2.37   0.81   0.83   0.82   0.88   3.35     Shares (millions)   49   50   50   50   50   50   50   50   50   50   50   50   50   50   50   50   8.00   8.00   8.00   8.00   8.00   8.00   8.00   8.00   8.00   8.00   8.00   8.00   8.00   9.0	Ebt	40	43	59	171	62	63	63	67	256
Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.0General and admin (\$/bbl)2.202.523.002.793.003.003.003.00Deprec., D,& A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72%73%73%	Income Tax	14	9	21	54	22	22	22	24	89
Per Share (\$)0.530.670.782.370.810.830.820.883.35Shares (millions)495050505050505050Lease operating (\$/bbl)5.586.908.006.848.008.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.09.0General and admin (\$/bbl)2.202.523.002.793.003.003.003.003.00Deprec., D,& A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72%73%73%	Net Income (\$mm)	26	33	38	117	40	41	41	44	166
Lease operating (\$/bbl)5.586.908.006.848.008.008.008.008.00Production taxes (%rev)9.08.79.08.89.09.09.09.09.0General and admin (\$/bbl)2.202.523.002.793.003.003.003.003.00Deprec., D,& A (\$/bbl)6.369.3410.008.4810.0010.0010.0010.0010.00Ebitda Margin73%74%73%72%72%72%72%73%73%		0.53	0.67	0.78	2.37	0.81	0.83	0.82	0.88	3.35
Production taxes (%rev)   9.0   8.7   9.0   8.8   9.0   9.0   9.0   9.0   9.0     General and admin (\$/bbl)   2.20   2.52   3.00   2.79   3.00   3.00   3.00   3.00   3.00   3.00   3.00   10.00	Shares (millions)	49	50	50	50	50	50	50	50	50
Production taxes (%rev)   9.0   8.7   9.0   8.8   9.0   9.0   9.0   9.0   9.0     General and admin (\$/bbl)   2.20   2.52   3.00   2.79   3.00   3.00   3.00   3.00   3.00   3.00   3.00   10.00	Lease operating (\$/bbl)	5.58	6.90	8.00	6.84	8.00	8.00	8.00	8.00	8.00
General and admin (\$/bbl)   2.20   2.52   3.00   2.79   3.00   10.00   10.00   10.00   10.00   10.00   10.00   10.00   10.00   10.00   73%   73%   72%   72%   72%   73%   73%   73%		9.0	8.7	9.0	8.8	9.0	9.0	9.0	9.0	9.0
Deprec., D,& A (\$/bbl)   6.36   9.34   10.00   8.48   10.00   10.00   10.00   10.00   10.00     Ebitda Margin   73%   74%   73%   72%   72%   72%   72%   73%   73%		2.20		3.00		3.00	3.00	3.00	3.00	
Ebitda Margin 73% 74% 73% 72% 72% 72% 72% 73% 73%			9.34				10.00	10.00	10.00	10.00
Tax rate   35%   22%   35%   32%   35	1	73%	74%	73%	72%	72%	72%	72%	73%	73%
	Tax rate	35%	22%	35%	32%	35%	35%	35%	35%	35%

#### Encore Acquisition Company Next Twelve Months Operating and Financial Estimates

Next

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